

## Summary of Financial Position at July 2021

### Introduction

1. This annex sets out the latest financial monitoring information for the 2021/22 financial year and is based on information to the end of July 2021. This report focuses on key issues, risks and areas of emerging pressure.

The following additional information is provided to support the information in this

Annex:

Annex C – 1 (a) to (f)	Detailed directorate positions
Annex C – 2a	Virement Summary
Annex C – 2b	COVID-19 forecast and virement request
Annex C – 2c	Virements to Note
Annex C – 3	Government Grants Summary
Annex C – 4	Earmarked Reserves
Annex C – 5	Revised Music Service Fees & Charges

### Overall Financial Position

2. The table below sets out the forecast position for 2021/22. The forecast overspend of £0.4m reflects the ongoing impact of pressures and vacancies reported within the directorates at the end of the 2020/21 financial year. Further detail is set out in the directorate sections below. Where variations to the budget are reported, management action is being taken and the forecast is likely to change by the end of the year.

Directorate	Latest Budget	Forecast Spend	Variance	Variance
	£m	£m	£m	%
Children Services	139.6	140.3	0.7	0.5
Adult Services	198.5	198.5	0.0	0.0
Public Health	0.2	0.2	0.0	0.0
Environment & Place	61.0	62.1	1.1	1.8
Customers, Organisational Development & Resources	33.3	33.1	-0.2	-0.6
Commercial Development, Assets and Investments	50.3	49.1	-1.2	-2.4
<b>Total Directorate Budgets</b>	<b>482.9</b>	<b>483.3</b>	<b>0.4</b>	<b>0.1</b>
Corporate Measures	-482.9	-482.9	0.0	0.0
<b>Total Forecast Position</b>	<b>0.0</b>	<b>0.4</b>	<b>0.4</b>	<b>0.1</b>

## Directorate Financial Positions

### Children's Services

3. As at the end of July 2021 there is a £0.7m forecast variance to the £139.6m budget for Children's Services. This is currently all within Children's Social Care, but there are a number of risks which need to be monitored during the year.

Service Area	2021/22 Latest Budget	Forecast Year End Variation
	£m	£m
Education & Learning	32.8	0.0
Children's Social Care	35.9	0.7
Children's Social Care Countywide	65.8	0.0
Schools*	0.2	0.0
Children's Services Central Costs	4.9	0.0
<b>Total Children's Services</b>	<b>139.6</b>	<b>0.0</b>

\*Maintained Schools are funded by Dedicated Schools Grant

### **Education & Learning**

4. Within Education & Learning the biggest risks relate to Home to School Transport and the Special Educational Needs service.
5. There was a significant underspend in Home to School Transport in 2020/21. This is unlikely to be repeated this year as it was in part linked to home learning for many children for part of the year due to COVID-19. . . However, the benefits realised through alternative or more efficient transport solutions should materialise and result in ongoing cost reductions. This will be offset by demographic growth, which won't be clear until the autumn term when school places are taken up and routes finalised.
6. Within the Special Education Needs service there are considerable pressures on the SEN casework team and the Educational Psychologists due to the continued high number of education, health and care plan (EHCP) requests. This additional workload is likely to result in a budget pressure if additional staff are required to manage the demand. Further work has identified that the level of demand for assessment and additional SEN support is higher than anticipated. This is likely to be an affect of the COVID-19 pandemic and further work is underway to identify options for managing this demand.

### COVID-19 Impact

7. Committed and agreed spend on COVID-19 to date is forecast to be £0.8m. There are a number of emerging pressures which may increase this forecast over the coming months and it may be necessary to keep resources in place for longer than currently planned. £0.4m of the agreed spend relates to an ongoing commitment to support early years sufficiency by supporting providers at risk of closure. £0.2m

relates to meeting pressures within pediatric therapy services where waiting lists have increased as a result of COVID-19. The balance relates to attendance, elective home education, SEN casework and admissions pressures.

### **Social Care**

8. Within Children's Social Care the two key risks at present are in relation to spend on agency social workers where it is anticipated there will be a £0.7m overspend and placements for children we care for.
9. Recruitment and retention of front line children's social workers is an issue in the majority of local authorities and represents an increasing challenge in Oxfordshire. Based on the current use of agency social workers it is anticipated that there will be an overspend within the front line social care teams of £0.7m this year. Work is ongoing to address the vacancies, which may reduce the pressure over the remainder of the year if successful, but there remains a risk this pressure could increase further. Additional work is under way to look at solutions over the longer-term, but it is currently anticipated that a pressure will continue in to 2022/23.
10. Consideration is also being given to the impact COVID-19 has had on this area of spend and the forecast will be updated in future reports. The main effects due to COVID-19 relate to an increase in the hourly rate and an increase in use of agency social workers. The regional Memorandum of Cooperation which aims to control the cost of agency staff has been unable to continue to operate due to service demand regionally creating increased competition for available experienced social workers, which in turn, has led to increased hourly rates across the region. In addition, it appears to have had an impact on the ability of Oxfordshire to recruit and retain experienced social workers, although recruitment of newly qualified social workers remains stable. It is challenging to identify the exact impact of COVID-19 on these costs, but further work is being completed to provide further detail and an update will be provided in the next report.
11. Placement spend for children we care for is strongly linked to demand and complexity of need and will therefore be driven by the number and needs of children we care for across the year. Residential home placements regularly cost in excess of £0.2m per annum and therefore a small change in demand can have a significant effect on the budget. At present based on current placements and assumed demand in year there is no variance to report, however there are significant uncertainties about how the demand seen in other parts of the service will affect the number of children we care for over the medium-term.

### COVID-19 Impact

12. The effect of COVID-19 on spend within Children's Social Care will continue to be monitored. There is likely to be a longer-term impact on children and families due to the social and economic impacts of the pandemic. This is seen both in terms of increased demand and one-off costs, and also complexity of cases that front-line teams are experiencing. This is reflected in authorities across the country.
13. The most significant increase in demand to date has been seen within social care contacts which have been much higher over the last 12 months and are expected to continue during much of this financial year. There is also significant pressure

within Family Solutions Plus teams due to an increase in assessments, delays in court timescales, and increased complexity. At this stage there is no certainty on how long or how significant this increased demand will be, but it may also lead to an increase in children we care for over the medium term, which would affect the forecast for placement spend.

14. At present the forecast spend on COVID-19 for Children's Social Care is £1.5m, however there are a number of emerging pressures and it may be necessary to retain additional resources and spend for a longer period than currently forecast. Significant pressures include £0.3m for additional resources in the MASH and £0.8m for additional resources in Family Solutions Plus teams to increase capacity.

### **Dedicated Schools Grant (DSG)**

#### High Needs DSG

15. As part of the budget agreed in February 2021 it was forecast that the High Needs DSG which funds education for children and young people with Special Education Needs and Disabilities (SEND) would be in deficit by £11.7m in 2021/22. At present the forecast remains in line with the budget agreed in February. As reported within the Education section of this report demand for SEN support is higher than had been anticipated, which is creating a pressure within services funded by High Needs DSG. This is likely to be affected by the COVID-19 pandemic and further work is being completed to identify the extent of this pressure.

#### **Contain Outbreak Management Fund (COMF)**

16. In 2020/21 Children's Services was allocated £1.0m of COMF funding, with £0.4m spent by the end of the financial year, leaving a balance of £0.6m, which is forecast to be spent during 2021/22. Significant programmes include £0.3m to provide additional support to young people in supported accommodation and £0.2m to support children at risk of exploitation to access education.

#### Adult Services

17. The service is currently forecasting a breakeven position against a budget of £198.5m. The directorate forecast outturn includes £0.5m of costs relating to COVID-19.

<b>Service Area</b>	<b>2021/22 Latest Budget</b>	<b>Forecast Year End Variation</b>
	<b>£m</b>	<b>£m</b>
<b>Better Care Fund Pooled Budget</b>	81.9	0.0
<b>Adults with Care and Supporting Needs Pooled Budget</b>	97.2	0.0
<b>Non- Pool Services</b>	14.1	0.0
<b>Commissioning</b>	5.3	0.0
<b>Total Adult Services</b>	<b>198.5</b>	<b>0.0</b>

18. Reflecting the position at the end of 2020/21, £10.7m is held in the council's reserves. £7.9m of this will be used to meet future cost pressures within Adult Social Care, including £2.2m for anticipated pressures relating to mental health needs.

19. The amount transferred to reserves also includes an additional £2.5m that was released from the Council's contribution to the Better Care Fund Pool as a result of an additional contribution from the Oxfordshire Clinical Commissioning Group (OCCG) over the last two financial years. The expectation is that £1.5m of this will be used to support financial pressures in the Better Care Fund pool in 2021/22.

#### **Better Care Fund Pooled Budget**

20. At this early stage in the year a break-even position is reported for the council elements of the pool but there are on-going risks and uncertainties around activity levels and the on-going impact of the Hospital Discharge Scheme and COVID-19 pandemic.

21. To date there are no costs arising as a result of COVID-19 that require additional funding in 2021/22. The longer run impact of COVID-19 on the level of need in the local population remains unclear.

22. The pool combines health and social care expenditure on care homes, activity relating to hospital avoidance and prevention and early support activities for older people and adults with physical disabilities.

23. The initial budget contributions to the pooled budget in 2021/22 need to be agreed by the Joint Commissioning Executive (JCE) in September 2021. Because of the on-going impacts of COVID-19, OCCG are continuing to work under a temporary financial regime. Savings flowing from changes to funding nationally, are likely to impact on the health contribution to the pool in the second half of the year but confirmation of the arrangements is awaited. The continued expectation is that each partner will manage their own variations against the agreed contributions for at least the first half of the year.

24. Subject to agreement by the JCE (but assumed within the agreed budget) the council's share of the Better Care Fund held within the pool is £26.337m. This has increased by 5.3% (£1.3m) in 2021/22. An update on the agreed use of the

additional funding supporting Adult Social Care services will be provided in future reports but it is anticipated that some of this funding will be used to support the cost of joint teams supporting hospital discharges.

25. The new Live Well at Home contracts for the provision of home care and reablement, are scheduled to commence on 1 October 2021. A dedicated mobilisation team will support the smooth transition into these new contracts. This will require up to £0.3m of extra funding to backfill posts and cover other associated costs; the expectation is that this will be met by the funding in the Adult Social Care reserve.
26. The Hospital Discharge Scheme continued to provide funding for up to 6 weeks for anyone who needs to be assessed on discharge from hospital or to avoid admission to hospital up until 30 June 2021. From 1 July the scheme will fund up to four weeks of care for people discharged from hospital. This will continue until 30 September 2021. Information on whether the scheme will continue in the second half of the year is yet to be confirmed. As at 31 July 2021 £0.3m of social care costs had been charged against the scheme in 2021/22.
27. The total number of care home placements is currently 8% lower than in February 2020, however activity is beginning to increase, and the forecast assumes the level of activity will continue to rise during the year. This will continue to be monitored and reported on in subsequent months to assess the on-going impact of COVID-19 on levels of need. The average cost of a care home placement is currently £848 per week; if 20 new placements over and above the forecast level were made at the beginning of August 2021 those would cost an estimated £0.5m for the remainder of the year.

#### **Adults with Care and Support Needs Pooled Budget**

28. A breakeven position is currently being reported. There are currently no costs arising as a result of COVID-19 in 2021/22 that require additional funding.
29. The pool supports a mix of health and social care needs for adults of working age with learning disabilities, acquired brain injury or mental health needs
30. The budget contributions to the pooled budget in 2021/22 will be agreed by the JCE in September 2021. The OCCG contribution to the pool is now proposed to be £18.3m a 3.9% increase on last year. The arrangements to manage variations to the pool need to be agreed by the JCE but the expectation is that for the first half of the year the arrangements for 2020/21 will continue with the council managing the majority of any variation.
31. There is a £0.4m forecast underspend for Learning Disabilities, this will continue to be monitored throughout the year.
32. An overspend of £0.6m relating to the cost of people with mental health needs falling outside the scope of the Outcome Based Contract with Oxford Health Foundation Trust is included within the forecast, with the council responsible for £0.4m of the pressure under the current risk share arrangements.

### **Non-Pool Services**

33. A breakeven position is being reported for all non-pool services. Included in the forecast is £0.5m of expenditure relating to costs arising from the COVID-19 pandemic. This relates to additional staffing costs to support review activity.

### **Commissioning**

34. A breakeven position is being reported.
35. The new Health, Education & Social Care team has now been live since February 2021. The recruitment process for a number of posts is on-going so agency staff are providing interim cover to allow service delivery to be maintained. It is still anticipated that the additional cost of these agency staff will be offset by staff vacancies currently existing within the structure. An update on the latest position will be provided on a monthly basis

### **COVID-19 Ringfenced Grants**

36. A fourth tranche of Infection Prevention and Control (£1.8m) and Rapid Testing grant funding (£1.3m) to support adult social care providers with infection control and costs associated with rapid testing needs to be used to support eligible spend from 1 July 2021 to 30 September 2021. £3.1m funding was received by the council in July 2021; 70% of the Infection Prevention & Control element must be passed to care homes and domiciliary care providers by mid - August in line with the grant conditions. The remaining 30% is available to be used to support infection control costs on a discretionary basis and will be passed to providers on a similar basis to the third tranche.
37. £4.1m received through the third tranche of Infection Prevention and Control and Rapid Testing grant has been used to support eligible spend from 1st April 2021 to 30th June 2021. As at 30 June 2021, £1.7m of the mandatory element of the Infection Prevention and Control grant had been passed on to providers, £1.2m to care homes and £0.5m to domiciliary care providers. The £0.7m discretionary element has been used to provide additional funding for domiciliary care and external daytime support providers, as well as people using direct payments and residential providers on the Oxfordshire homelessness pathway. £0.1m of this grant was not utilised by the providers and needs to be repaid to the DHSC as stated in the guidance. £1.0m of the mandatory element of the Rapid Test grant funding was passed to care homes. The £0.7m discretionary element was distributed to care homes and domiciliary care providers in accordance with the guidance. £0.1m of this allocation was unspent by the providers at the end of the grant period and will be repaid to the DHSC.

### **Other Government Grants**

38. The council will receive funding from DHSC to facilitate timely discharges into the community to reduce the number of people with learning disabilities who are inpatients, which was used to help fund housing modification within the service – the level of funding for 2021/22 is awaited.

### **Public Health**

39. A breakeven position is reported. Any unspent Public Health Grant will be carried

forward through the Public Health reserves and used to fund eligible spend in future years.

Service Area	2021/22 Latest Budget	Forecast Year End Variation
	£m	£m
Public Health Functions	31.2	-0.4
Public Health Recharges	0.6	0.0
Grant Income	-31.6	0.0
Transfer to Public Health Reserve		0.4
<b>Total Public Health</b>	<b>0.2</b>	<b>0.0</b>

40. There are no anticipated increases in costs or loss of income arising from the COVID-19 pandemic for this financial year but there is a possibility of a continuation of one-off savings due to reductions in service provision in line with national directives. Team members will be called upon for expert advice & Information, but costs of backfill will be covered from the Test and Trace Service Support Grant.
41. There is a £0.2m underspend relating to staff vacancies. The sexual health service is reporting a £0.1m underspend. There is also a £0.1m underspend being reported within substance misuse.
42. Following a change in the responsibility for all council funded Domestic Violence budgets, a further £0.5m will be reported as part of Public Health in future reports rather than within Adult Social Care.

#### **Government Grants**

43. The Public Health grant is £31.7m, this includes £0.2m awarded to Oxfordshire to support us to deliver routine commissioning in relation to pre-exposure prophylaxis (PrEP) for HIV.
44. The council will receive a £1.1m ringfenced grant to help fund the provision of support within safe accommodation for victims of domestic abuse in 2021/22 in accordance with the new Domestic Abuse Act. To meet the requirements of the Act, a needs assessment is being undertaken, which will lead to a review of the Domestic Abuse strategy and will direct how the funds are spent.
45. The Community Testing Programme grant (CTP) aims to accelerate a reduction in prevalence of COVID-19 by identifying asymptomatic cases through local testing. The county council has worked in collaboration with the district councils and testing in Oxfordshire began in early February 2021. The four Community Testing Sites closed at the end of June 2021 and a final grant claim for those arrangements was submitted to the Department of Health & Social Care (DHSC) in July 2021. The total cost of the four sites from April to June 2021 was £0.645m. The council has received grant totaling £0.535m for April & May with the June 2021 claim outstanding.



46. From August 2021, home test kits will be available for collection from 38 libraries in Oxfordshire. In addition, there is an ongoing expression of interest process to identify community-based projects who can assist in handing out home test kits to disproportionately affected and underrepresented Groups. Grant funding is now capped based on the number of sites and hours of operation and additional costs incurred over and above existing budgeted activity need to be claimed from DHSC monthly. The submitted plan includes costs totaling £0.094m until the end of September 2021. Based on expected activity the anticipated costs are within the maximum capped grant funding for each month. A claim for £0.048m for costs associated with developing the new arrangements in July 2021 has been submitted to DHSC.
47. The council has been awarded £0.2m from Public Health England in relation to Adult Weight Management to be spent in 2021/22. This will be used to support additional weight management programmes addressing dietary intake, physical activity, and behaviour change for adults who are overweight or living with obesity.
48. The Drug Treatment, Crime and Harm Reduction Grant (£0.4m) will be used to enhance support for criminal justice clients including additional harm reduction interventions such as needle exchange and Naloxone, additional residential treatment capacity, dedicated workers for the Criminal Justice pathway, and a further community based “Refresh Café” recovery project.
49. In 2020/21 the council received £2.9m Test and Trace Service Support Grant to support the mitigation against and management of local outbreaks of COVID-19, including the four key pillars of:
- Surveillance of data and intelligence to monitor COVID-19 activity
  - Communication to support the minimisation of COVID-19 outbreaks
  - Rapid testing in Oxfordshire
  - Measures to interrupt further transmission
50. £1.6m is available to support eligible spend in 2021/22. As at the end of July 2021 £1.5m had either been spent or is committed to meeting on-going costs of support the four pillars, leaving £0.1m of the grant uncommitted. Final audit sign off is required by 30 June 2022.

### **Environment & Place**

51. The latest budget for Environment & Place is £61.0m.
52. This Directorate is made up of four individual service areas: Planning & Place, Community Operations and Growth & Economy and a directorate management area, which includes the redesign budget saving. Each area is responsible for a specific function to ensure an effective delivery of Council's corporate objectives through an effective and efficient use of council's resources.
53. An overspend position of £1.1m (1.8%) has been forecast compared to a budget of £61.1m. There are number of changes in the Environment and Place directorate in July 2021 monitoring and the overspend has decreased by £0.1m. This primarily

relates to the additional income secured within Planning & Place, though due to the volatile nature of this income stream, this may change.

Service Area	2021/22 Latest Budget	Forecast Year End Variation
	£m	£m
Planning & Place	3.4	-0.2
Community Operations	58.7	0.3
Communities Management	-1.2	0.0
Growth & Economy	0.1	1.0
<b>Total Environment &amp; Place</b>	<b>61.0</b>	<b>1.1</b>

54. There are a number of issues that have been arising throughout the year and reported previously in in the Growth & Economy service with an overspend of £1.0m now reported. This pressure is primarily due to funding sources to support this new team not being realised and the reliance on agency staff, in some cases, to bring in skills that are currently not available within our current positions but critical for the delivery of the programme.
55. There is a growing pressure in Communities Management due to service redesign savings of £1.5m not being met in full. The service is currently working on the redesign of the directorate and due to the part-year nature of its implementation and potential one-off costs, plus the actions underway to find further savings to partially mitigate against this pressure, it will be prudent to quantify the financial impact in future reports. In addition, Parking Services is still reporting a risk in delivering a breakeven position due to reduction in parking income, although the income levels are slowly recovering to pre pandemic levels. This should have no in-year impact on the revenue account, though it could impact on the longer-term viability of the Parking Account. Again, this will be reported in future reports.
56. The directorate is proposing a £0.3m COVID-19 budget virement to support increased COVID-19 expenditure. The virement is made up of £0.2m attributable to expenditure in the waste services due to increased tonnages and for additional costs in communities management associated with Protective Equipment and additional transport required as a result of the pandemic.

### **Customers, Organisational Development & Resources**

57. The latest budget for Customers, Organisational Development and Resources is £33.3m.
58. The directorate is made up of six individual key service areas: Corporate Services, Human Resources & Organisational development, Communications Strategy & Insight, ICT & Digital, Culture & Customer Experience and Finance. The focus of the Directorate is working with members to set the direction of the Council and support the organisation through a period of significant change.

Service Area	2021/22 Latest Budget	Forecast Year End Variation
	£m	£m
Corporate Services	2.4	0.0
Human Resources & Organisational Development	3.2	0.0
Communications, Strategy & Insight	2.8	-0.2
ICT & Digital	10.3	0.0
Culture & Customer Experience	8.6	-0.3
Finance	6.0	0.3
<b>Total Customers, Organisational Development &amp; Resources</b>	<b>33.3</b>	<b>-0.2</b>

59. Customers & Organisational development is forecasting an underspend of £0.2m (0.6%) compared to the budget of £33.2m. There is an overall change in underspend of £0.2m to the previous report within the directorate. The underspend primarily relates to various underspends in Culture and Customer Experience services. However, the service anticipates that most of the underspend will likely be offset through recruitment within the registration services.

60. The Finance service reported an estimated £0.3m overspend based on the position in July, this is primarily attributable to increased demand on the service resulting in an increase of resource within the function. Due to the immediate requirement to meet the existing demand there is a reliance on more expensive temporary staff to deliver the work required.

61. The directorate is proposing a £0.1m COVID-19 budget virement to support the increased COVID-19 expenditure. The cost is mostly due to additional expenditure on staff across various services in the Directorate as a result of additional demand during the pandemic.

### **Commercial Development, Assets & Investment**

62. This directorate is made up of three main service areas, Legal Services (including Procurement), Property Investment & Facilities Management and Fire & Rescue.

63. For 2021/22 the Commercial Development, Assets & Investments budget is £50.3m.

64. As set out in the table on the next page the directorate is forecasting an underspend of £1.2m (2.4%) as set out in the table on the next page.

<b>Service Area</b>	<b>2021/22 Latest Budget</b>	<b>Forecast Year End Variation</b>
	<b>£m</b>	<b>£m</b>
Property & Facilities Management	18.4	-1.3
Law & Governance	7.0	0.1
Fire & Rescue and Community Safety	24.8	0.0
CDAI Management Costs	0.1	0.0
<b>Total Commercial Development, Assets &amp; Investments</b>	<b>50.3</b>	<b>-1.2</b>

65. The overall underspend position within the directorate is primarily due to the ongoing restructure in Property, Investment & Facilities Management services. It is anticipated that the restructure will be finalised by the end of the financial year. With restructure completed the directorate will focus on delivering a balanced budget by reviewing existing pressures and savings within the services.

66. Legal services are currently forecasting a small overspend, although there has been no change in previously reported position, there is an underlying budget pressure due to increases in Counsel (Barrister) spend relating to Childcare cases and the increased reliance upon locum provision due to recruiting difficulties.

67. Legal services are currently working to recruit to outstanding posts and reviewing childcare spend on counsel to assess how these pressures can be mitigated throughout the year.

68. Community Safety are working to a breakeven budget position with no significant areas of concern.

69. The Directorate is proposing a £0.2m COVID-19 budget virement to support the increased COVID-19 expenditure. The costs are primarily attributable to increased expenditure on cleaning staff, materials and security requirement in the Property, Investment & Facilities Management service.

### **Corporate Measures**

#### **General Balances**

70. General Balances at 31 March 2021 were £34.6m and are forecast to be £34.2m by 31 March 2022, due to the current forecast directorate overspend of £0.4m. This is £5.4m higher than the risk assessed level of £28.8m.

#### **Reserves**

71. As set out in Annex C-3 Earmarked Reserves are forecast to be £170.9m on 31 March 2022 an in-year increase of £12.2m. The change mainly relates to the transfer of the Covid-19 LA Support Grant (£11.9m) and the Local Council Tax Support Grant (£4.9m) less the £2.4m transferred to the directorates to fund Covid-19 costs for April-June 2021 as set out in the paragraph below.

### Use of Covid-19 Reserve

72. To date, £1.4m has been transferred to Children's Services for the pressures in Education and Children's Social Care. As set out in Annex C-2b a further drawdown of £1.0m is requested to cover COVID-19 expenditure incurred by directorates between April and June 2021.

73. The table below sets out the forecast covid spend for 2021/22 of £18.4m of which £9.6m will be funded by specific grants. The remaining £8.9m will be funded from the COVID-19 reserve. This will leave a balance of £23.4m which will be used to fund any additional commitments in 2021/22 and expected additional costs in 2022/23 and 2023/24. At this early point in the year, it is difficult to predict what further resources will be needed during the autumn/winter and the forecast will be updated in future reports.

	Additional Expenditure	Income Losses	Total	Specific Grant Funding	Balance to fund from Covid-19 Reserve
	£m	£m	£m	£m	£m
Children's Services	5.8	0.0	5.8	-	5.8
Adult Services	8.0	-	8.0	7.5	0.5
Public Health	1.8	-	1.8	1.8	-
Environment and Place	0.8	0.1	0.9	0.0	0.9
Customers Organisational Development and Resources	0.1	0.8	0.8	0.3	0.5
Commercial Development, Assets and Investment	0.2	0.9	1.2	-	1.2
	<b>16.6</b>	<b>1.8</b>	<b>18.4</b>	<b>9.6</b>	<b>8.9</b>

### Grants

74. As set out in Annex C-3 government grants totaling £415.1m will be received by the Council during 2021/22 this is an increase of £6.3m since the last report. Changes this month include Infection Control Grant (Trance 4) (£3.1m); School related COVID-19 grants which total £2.9m; Holiday Activities and Food Programme (£0.6m); and a reduction in the Community Testing Grant (-£0.3m) due to the final costs being less than expected.

75. The School Improvement and Brokerage Grant has been ringfenced from 1 July 2021 having been previously treated as an un-ringfenced grant. The expenditure budget relating to this grant will continue to be shown in Children's Services, and the income budget will now also show in Children's Services.

### Medium Term Financial Strategy Savings

76. The 2021/22 budget includes planned directorate savings of £16.1m. £12.1m or 75% are expected to be delivered by year end. £3.8m or 24% are rated amber and £0.2m or 1% are rated red. Updates will be included in future reports.

### **Strategic Measures**

77. The budgeted interest receivable for in-house Treasury Management during is £1.9m, based on an average interest rate of 0.58%. Whilst interest rates remain very low it is unlikely that the rate will be achieved, however as cash balances are higher than originally expected, the forecast outturn remains in line with budget.
78. Externally managed funds are forecast to return £3.8m, in line with budget. Financial markets are expected to remain volatile in the near future, and there remains a risk that there could be fluctuations to the capital value of the funds, however the statutory override for movement in value of such funds mean that any fluctuations will be reversed out of the general fund.
79. The corporate contingency budget for 2021/22 is £5.6m. The government had announced a national pay freeze as part of the Spending Review in the Autumn 2020 pending negotiations with the individual pay awarding bodies. On 14 May 2021 an offer of 1.5% for the Green Book pay award was made by the National Employer's for Local Government. This offer has been rejected by the Unions. The National Employer's have increased this offer to 1.75% which the unions are considering. A 1.75% increase would be a call of £2.8m on the contingency budget. A similar offer has been made in respect of Firefighters which has been accepted by the unions and will be paid to staff in September 2021 at a cost of £0.3m. There has also been an increase in the inflation rates compared to expectations when the budget was set in February 2021. This has led to the cost of contract inflation increasing by £0.3m above budget. The total estimated calls on the corporate contingency budget are approximately £3.4m, which is within the budget available.

### **Debt**

#### **Corporate Debtors**

80. The collection rate remained consistent with last month, just below the 95% target at 94.7%. However, the high value invoice collection rate and value of invoices collected are both above target at 96.9% and 99.7% respectively.
81. Debt requiring impairment (DRI) increased this month from £0.25m to £0.42m and is now £0.13m above target. The increase this period is due to two new debt cases reaching 120 days old. The relation to the first case, the invoices are disputed, and the service is in consultation with the company with an aim to resolve during August. In relation to the second case, there is a dispute to the calculation methodology. The unpaid invoices relate to charges due back to April 2020; consequently, a pressure of £0.12m has been recorded in the service's budget due to the increase of non-payment. The service is reviewing the contract and has engaged Legal Services.

#### **Adult Social Care Debtors**

82. The invoice collection rate remained consistent with last month, below the 92% target at 89.4%. As in quarter one there is a consistent reduction in invoices being paid by direct debit when compared to the same period last year. Further analysis is underway within the Social Care finance team to understand the reduction in collection rates and introduce strategies to increase uptake of direct debit. Payment by direct debit is a proven method of reducing the risk of delayed

payments.

83. Debt requiring impairment increased this month to £3.3m, £0.6m above the current Adult contributions' impairment balance. The DRI is £0.4m more this period than at the same point in 2020/21. As reported last month some of the difference is explained by the change between this and last financial year in charging arrangements for the COVID-19 Hospital Discharge scheme. Further analysis is ongoing to better understand where the additional debt is occurring and introduce mitigations.
84. There are now five complex cases with a value of £0.3m referred to legal services, these cases are in the process of being referred to outside counsel for opinion. It is likely these will take the full year to resolve.

### **Revised Music Service Fees and Charges**

85. Cabinet is recommended to approve the Music Service charges as set out in Annex C – 5 following an agreed initial review to commence the promotion of driving up the number of customers using the service. This review has identified that a number of charges are above the local market rate and have been reduced accordingly. Some as you will see, have also been increased. The net impact on the forecast income for the service is minimal, though any deficit will be funded through its reserve, and further work will be undertaken by the new Head of Service, in conjunction with Finance, to develop a strategy and plan to achieving longer-term financial sustainability. The fees will be applied from 1st September 2021.

**Business Management & Monitoring Report**  
**Position to the end of July 2021**  
**Budget Monitoring**

Directorate	Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance underspend- overspend+	Projected Year End Variance	Projected Year End Traffic Light
	£000	£000	£000	£000	Red > 1.5% Amber >1.1% <1.5% Green on track
Children's Services	139,558	140,258	700	0.50%	G
Adults Services	198,542	198,542	0	0.00%	G
Public Health	231	231	0	0.00%	G
Environment and Place	61,051	62,151	1,100	1.80%	R
Customers, Organisational Development and Resources	33,260	33,068	-192	-0.58%	G
Commerical Development, Assets and Investments	50,288	49,091	-1,197	-2.38%	G
<b>Directorate Total Net</b>	<b>482,930</b>	<b>483,341</b>	<b>411</b>	<b>0.09%</b>	<b>G</b>



**Business Management & Monitoring Report**  
**Position to the end of July 2021**  
**Budget Monitoring**

Directorate	Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance underspend- overspend+	Projected Year End Variance	Projected Year End Traffic Light  Red > 1.5% Amber >1.1% <1.5% Green on track
	£000	£000	£000	£000	
Contributions to (+)/from (-)reserves	30,052	30,052	0		
Contribution to (+)/from(-) balances	0	-411	-411		
Public Health Saving Recharge	-425	-425	0		
Contingency	5,605	5,605	0		
COVID-19 Budget	0	0	0		
Insurance	1,280	1,280	0		
Capital Financing	23,705	23,705	0		
Interest on Balances	-10,845	-10,845	0		
<b>Strategic Measures Budget</b>	<b>49,372</b>	<b>48,961</b>	<b>-411</b>		
Unringfenced Government Grants	-38,532	-38,532	0		
Council Tax Surpluses	-6,273	-6,273	0		
Business Rates Top-Up	-62,454	-62,454	0		
Business Rates From District Councils	-17,089	-17,089	0		
<b>Council Tax Requirement</b>	<b>407,954</b>	<b>407,954</b>	<b>0</b>		

**Business Management & Monitoring Report: Children's Services**  
**Position to the end of July 2021**  
**Revenue Budget Monitoring**

		Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Projected Year End Variance
		£000	£000	underspend-overspend+	%
		£000	£000	£000	%
<b>CEF1</b>	<b><u>Education &amp; Learning</u></b>				
CEF1-1	Management & Central Costs	1,321	1,321	0	0.0%
CEF1-2	SEND	4,313	4,313	0	0.0%
CEF1-3	Learning & School Improvement	1,174	1,174	0	0.0%
CEF1-4	Access to Learning	25,611	25,611	0	0.0%
CEF1-5	Learner Engagement Service	370	370	0	0.0%
	<b>Total Education &amp; Learning</b>	<b>32,789</b>	<b>32,789</b>	<b>0</b>	<b>0.0%</b>
<b>CEF2</b>	<b><u>Children's Social Care</u></b>				
CEF2-1	Management & Central Costs	5,948	5,948	0	0.0%
CEF2-2	Social Care	29,994	30,694	700	2.3%
	<b>Total Children's Social Care</b>	<b>35,942</b>	<b>36,642</b>	<b>700</b>	<b>1.9%</b>

**Business Management & Monitoring Report: Children's Services**  
**Position to the end of July 2021**  
**Revenue Budget Monitoring**

		Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Projected Year End Variance
		£000	£000	underspend-overspend+	%
		£000	£000	£000	%
<b>CEF3</b>	<b><u>Children's Social Care Countywide Services</u></b>				
CEF3-1	Corporate Parenting	52,565	52,565	0	0.0%
CEF3-2	Safeguarding	3,404	3,404	0	0.0%
CEF3-3	Services for Disabled Children	8,974	8,974	0	0.0%
CEF3-4	Youth Offending Service	804	804	0	0.0%
	<b>Total Children's Social Care Countywide Services</b>	<b>65,747</b>	<b>65,747</b>	<b>0</b>	<b>0.0%</b>
<b>CEF4</b>	<b><u>Schools</u></b>				
CEF4-1	Delegated Budgets	0	0	0	
CEF4-2	Nursery Education Funding (EY)	0	0	0	
CEF4-3	Non-Delegated School Costs	216	216	0	0.0%
CEF4-4	School Support Non-Negotiable Recharges	0	0	0	
CEF4-5	Capitalised Repairs & Maintenance	0	0	0	
	<b>Total Schools</b>	<b>216</b>	<b>216</b>	<b>0</b>	<b>0.0%</b>

**Business Management & Monitoring Report: Children's Services**  
**Position to the end of July 2021**  
**Revenue Budget Monitoring**

		Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Projected Year End Variance
		£000	£000	underspend-overspend+	%
		£000	£000	£000	%
<b>CEF5</b>	<b><u>Children's Services Central Costs</u></b>				
CEF5-1	Management & Administration	1,021	1,021	0	0.0%
CEF5-2	Premature Retirement Compensation	3,243	3,243	0	0.0%
CEF5-3	Commissioning Recharge	600	600	0	0.0%
	<b>Total Children's Services Central Costs</b>	<b>4,864</b>	<b>4,864</b>	<b>0</b>	<b>0.0%</b>
	<b>Total Children's Services</b>	<b>139,558</b>	<b>140,258</b>	<b>700</b>	<b>0.5%</b>
<b>MEMORANDUM: DEDICATED SCHOOLS GRANT - DSG Funded Expenditure (Gross)</b>					
	Schools DSG	123,115	123,115	0	0.0%
	High Needs DSG	65,530	77,230	11,700	17.9%
	Early Years DSG	39,277	39,277	0	0.0%
	Central DSG	4,616	4,616	0	0.0%
	<b>Total DSG Funded Expenditure</b>	<b>232,538</b>	<b>244,238</b>	<b>11,700</b>	<b>5.0%</b>

**Business Management and Monitoring Report: Adult Services**  
**Position to the end of July 2021**  
**Revenue Budget Monitoring**

		Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Projected Year End Variance
		£000	£000	underspend- overspend+	%
				£000	
<b>SCS1</b>	<b><u>Adult Social Care</u></b>				
<b>SCS1-1A</b>	<b>Better Care Fund Pool Contribution</b>	<b>81,933</b>	<b>81,933</b>	<b>0</b>	<b>0.0%</b>
<b>SCS1-1B</b>	<b>Adults with Care and Support Needs Pool Contribution</b>	<b>97,228</b>	<b>97,228</b>	<b>0</b>	<b>0.0%</b>
<b>SCS1-2 to 9</b>	<b>Other Adult Social Care Services</b>				
SCS1-2	Adult Protection & Mental Capacity	3,666	3,666	0	0.0%
SCS1-3	Provider & Support Services	3,432	3,432	0	0.0%
SCS1-4	Domestic Violence & Abuse Support Service	379	379	0	0.0%
SCS1-5	Housing Related Support	1,133	1,133	0	0.0%
SCS1-6	Other Funding	-8,232	-8,232	0	0.0%
SCS1-8	Adult Social Care Recharges	4	4	0	0.0%
SCS1-9	Adult Social Care Staffing & Infrastructure	13,651	13,651	0	0.0%
	<b>Total Other ASC Services</b>	<b>14,033</b>	<b>14,033</b>	<b>0</b>	<b>0.0%</b>
	<b>Total Adult Social Care</b>	<b>193,194</b>	<b>193,194</b>	<b>0</b>	<b>0.0%</b>
<b>SCS2</b>	<b>Commissioning</b>	<b>5,348</b>	<b>5,348</b>	<b>0</b>	<b>0.0%</b>
	<b>Total Adult Services</b>	<b>198,542</b>	<b>198,542</b>	<b>0</b>	<b>0.0%</b>

**Business Management & Monitoring Report : Public Health**  
**Position to the end of July 2021**  
**Revenue Budget Monitoring**

	Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Projected Year End Variance
	£000	£000	underspend- overspend+	%
	£000	£000	£000	%
<b>PH 1 &amp; 2 Public Health Functions</b>				
PH1-1 Sexual Health	6,440	6,340	-100	-1.6%
PH1-2 NHS Health Check Programme	645	645	0	0.0%
PH1-3 Health Protection	8	8	0	0.0%
PH1-4 National Child Measurement Programme	154	154	0	0.0%
PH1-5 Public Health Advice	150	150	0	0.0%
PH1-6 0 - 5 year olds	8,848	8,848	0	0.0%
PH2-1 Obesity	802	802	0	0.0%
PH2-2 Physical Activity	90	90	0	0.0%
PH2-3 Public Health General	2,161	1,961	-200	-9.3%
PH2-4 Smoking and Tobacco Control	615	615	0	0.0%
PH2-5 Children's 5-19 Public Health Programmes	2,302	2,302	0	0.0%
PH2-6 Other Public Health Services	1,249	1,249	0	0.0%
PH2-7 Drugs and Alcohol	7,733	7,633	-100	-1.3%
<b>Total Public Health Functions</b>	<b>31,197</b>	<b>30,797</b>	<b>-400</b>	<b>-1.3%</b>
<b>PH3 Public Health Recharges</b>	<b>633</b>	<b>633</b>	<b>0</b>	<b>0.0%</b>
<b>PH4 Grant Income</b>	<b>-31,599</b>	<b>-31,599</b>	<b>0</b>	<b>0.0%</b>
<b>Transfer to Public Health Reserve</b>	<b>0</b>	<b>400</b>	<b>400</b>	<b>0.0%</b>
<b>Total Public Health</b>	<b>231</b>	<b>231</b>	<b>0</b>	<b>0.0%</b>

**Business Management & Monitoring Report: Environment and Place**  
**Position to the end of July 2021**  
**Revenue Budget Monitoring**

		Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Projected Year End Variance
		£000	£000	underspend- overspend+	%
				£000	
PG2	Planning & Place	3,412	3,212	-200	-5.9%
PG3	Growth & Economy	93	1,093	1,000	1075.3%
COM1	Communities Management	-1,162	-1,162	0	0.0%
COM2	Community Operations	58,708	59,008	300	0.5%
<b>TOTAL ENVIRONMENT AND PLACE</b>		<b>61,051</b>	<b>62,151</b>	<b>1,100</b>	<b>1.8%</b>

**Business Management & Monitoring Report: Customers, Organisational Development & Resources**  
**Position to the end of July 2021**  
**Revenue Budget Monitoring**

		Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Projected Year End Variance
		£000	£000	underspend- overspend+	%
COD1	Corporate Services	2,360	2,360	0	0.0%
COD2	Human Resources & Organisational Development	3,223	3,223	0	0.0%
COD3	Communications, Strategy & Insight	2,780	2,568	-212	-7.6%
COD4	ICT & Digital	10,393	10,393	0	0.0%
COD5	Culture & Customer Experience	8,611	8,381	-230	-2.7%
COD6	Finance	5,893	6,143	250	4.2%
<b>Total Customers, Organisational Development &amp; Resources</b>		<b>33,260</b>	<b>33,068</b>	<b>-192</b>	<b>-0.6%</b>



**Business Management & Monitoring Report: Commercial Development, Assets & Investment**  
**Position to the end of July 2021**  
**Revenue Budget Monitoring**

		Net Budget (Latest Estimate)	Projected Full Year Spend	Projected Year End Variance	Projected Year End Variance
		£000	£000	underspend- overspend+	%
CDAI1	Property & Community Facilities Management	18,420	17,125	-1,295	-7.0%
CDAI2	Law & Governance	6,993	7,091	98	1.4%
EE4	Fire & Rescue and Community Safety	24,745	24,745	0	0.0%
CDAI4	CDAI Management Costs	130	130	0	0.0%
	<b>Total Commercial Development, Assets &amp; Investment</b>	<b>50,288</b>	<b>49,091</b>	<b>-1,197</b>	<b>-2.4%</b>

**Business Management & Monitoring Report: Children's Services**  
**Position to the end of July 2021**  
**Revenue Budget Monitoring**

		<b>BUDGET 2021/22</b>		
		<b>Original Budget</b>	<b>Movement to Date</b>	<b>Latest Estimate</b>
		<b>£000</b>	<b>£000</b>	<b>£000</b>
CEF1	Education & Learning			
	Gross Expenditure	100,922	216	101,138
	Gross Income	-68,284	-65	-68,349
		32,638	151	32,789
CEF2	Children's Social Care			
	Gross Expenditure	36,146	2,929	39,075
	Gross Income	-2,257	-876	-3,133
		33,889	2,053	35,942
CEF3	Children's Social Care Countywide Services			
	Gross Expenditure	72,287	-1,171	71,116
	Gross Income	-5,505	136	-5,369
		66,782	-1,035	65,747
CEF4	Schools			
	Gross Expenditure	194,016	3,049	197,065
	Gross Income	-193,800	-3,049	-196,849
		216	0	216
CEF5	Children's Services Central Costs			
	Gross Expenditure	5,953	-703	5,250
	Gross Income	-519	133	-386
		5,434	-570	4,864
	Expenditure Total	409,324	4,320	413,644
	Income Total	-270,365	-3,721	-274,086
	<b>Total Children's Services Net Budget</b>	<b>138,959</b>	<b>599</b>	<b>139,558</b>
<b>MEMORANDUM: DEDICATED SCHOOLS GRANT - DSG Funded Expenditure (Gross)</b>				
	Schools DSG	123,115	0	123,115
	High Needs DSG	65,530	0	65,530
	Early Years DSG	39,277	0	39,277
	Central DSG	4,616	0	4,616
	<b>Total Gross</b>	<b>232,538</b>	<b>0</b>	<b>232,538</b>

**Business Management & Monitoring Report: Adult Services**  
**Position to the end of July 2021**  
**Revenue Budget Monitoring**

		<b>BUDGET 2021/22</b>		
		<b>Original Budget</b>	<b>Movement to Date</b>	<b>Latest Estimate</b>
		<b>£000</b>	<b>£000</b>	<b>£000</b>
<b>SCS1</b>	<b>Adult Social Care</b>			
SCS1-1A	Better Care Fund Pool Contribution			
	Gross Expenditure.	81,493	440	81,933
	Gross Income.	0	0	0
		81,493	440	81,933
SCS1-1B	Adults with Care and Support Needs Pool Contribution			
	Gross Expenditure.	97,694	-466	97,228
	Gross Income.	0	0	0
		97,694	-466	97,228
SCS1-2 to SCS1-9	Other Adult Social Care Services			
	Gross Expenditure	34,152	4,374	38,526
	Gross Income	-19,928	-4,565	-24,493
		14,224	-191	14,033
	<b>Total Adult Social Care</b>	<b>193,411</b>	<b>-217</b>	<b>193,194</b>
<b>SCS2</b>	<b>Commissioning</b>			
	Gross Expenditure	5,888	224	6,112
	Gross Income	-1,540	776	-764
	<b>Total Commissioning</b>	<b>4,348</b>	<b>1,000</b>	<b>5,348</b>
	Expenditure Total	219,227	4,572	223,799
	Income Total	-21,468	-3,789	-25,257
	<b>Total Adult Services Net Budget</b>	<b>197,759</b>	<b>783</b>	<b>198,542</b>

**Business Management & Monitoring Report: Public Health**  
**Position to the end of July 2021**  
**Revenue Budget Monitoring**

		<b>BUDGET 2021/22</b>		
		<b>Original Budget</b>	<b>Movement to Date</b>	<b>Latest Estimate</b>
		<b>£000</b>	<b>£000</b>	<b>£000</b>
PH 1 & 2	Public Health Functions			
	Gross Expenditure	30,921	1,100	32,021
	Gross Income	-228	-596	-824
		30,693	504	31,197
PH3	Public Health Recharges			
	Gross Expenditure	633	0	633
	Gross Income	0	0	0
		633	0	633
PH4	Grant Income			
	Gross Expenditure	144	1,077	1,221
	Gross Income	-31,240	-1,580	-32,820
		-31,096	-503	-31,599
	Expenditure Total	31,698	2,177	33,875
	Income Total	-31,468	-2,176	-33,644
	<b>Total Public Health Net Budget</b>	<b>230</b>	<b>1</b>	<b>231</b>

**Business Management & Monitoring Report: Environment and Place**  
**Position to the end of July 2021**  
**Revenue Budget Monitoring**

		<b>BUDGET 2021/22</b>		
		<b>Original Budget £000</b>	<b>Movement to Date £000</b>	<b>Latest Estimate £000</b>
PG1	Planning & Growth Management			
	Gross Expenditure	0	0	0
	Gross Income	0	0	0
		0	0	0
PG2	Planning & Place			
	Gross Expenditure	10,098	-166	9,932
	Gross Income	-6,686	166	-6,520
		3,412	0	3,412
PG3	Growth & Economy			
	Gross Expenditure	630	0	630
	Gross Income	-537	0	-537
		93	0	93
COM1	Communities Management			
	Gross Expenditure	-1,162	0	-1,162
	Gross Income	0	0	0
		-1,162	0	-1,162
COM2	Community Operations			
	Gross Expenditure	102,980	-501	102,479
	Gross Income	-44,282	511	-43,771
		58,698	10	58,708
	<b>Expenditure Total</b>	<b>112,546</b>	<b>-667</b>	<b>111,879</b>
	<b>Income Total</b>	<b>-51,505</b>	<b>677</b>	<b>-50,828</b>
	<b>Total Environment and Place Net Budget</b>	<b>61,041</b>	<b>10</b>	<b>61,051</b>

**Business Management & Monitoring Report: Customers, Organisational Development & Resources**  
**Position to the end of July 2021**  
**Revenue Budget Monitoring**

		<b>BUDGET 2021/22</b>		
		<b>Original Budget</b>	<b>Movement to Date</b>	<b>Latest Estimate</b>
		<b>£000</b>	<b>£000</b>	<b>£000</b>
CODR1	Corporate Services			
	Gross Expenditure	2,953	-1	2,952
	Gross Income	-593	1	-592
		2,360	0	2,360
CODR2	Human Resources & Organisational Development			
	Gross Expenditure	4,395	0	4,395
	Gross Income	-1172	0	-1,172
		3,223	0	3,223
CODR3	Communications, Strategy & Insight			
	Gross Expenditure	3,859	12	3,871
	Gross Income	-1,090	-1	-1,091
		2,769	11	2,780
CODR4	ICT & Digital			
	Gross Expenditure	13,851	60	13,911
	Gross Income	-3,517	-1	-3,518
		10,334	59	10,393
CODR5	Culture & Customer Experience			
	Gross Expenditure	16,496	5	16,501
	Gross Income	-7,885	-5	-7,890
		8,611	0	8,611
CODR6	Finance			
	Gross Expenditure	8,449	-400	8,049
	Gross Income	-2,491	335	-2,156
		5,958	-65	5,893
	Expenditure Total	50,003	-324	49,679
	Income Total	-16,748	329	-16,419
	<b>Total Customers &amp; Organisational Development and Resources Net Budget</b>	<b>33,255</b>	<b>5</b>	<b>33,260</b>

**Business Management & Monitoring Report: Commercial Development, Assets & Investment**  
**Position to the end of July 2021**  
**Revenue Budget Monitoring**

		<b>BUDGET 2021/22</b>		
		<b>Original Budget</b>	<b>Movement to Date</b>	<b>Latest Estimate</b>
		<b>£000</b>	<b>£000</b>	<b>£000</b>
CDAI1	Property, Investment & Facilities Management			
	Gross Expenditure	26,556	-231	26,325
	Gross Income	-8,137	232	-7,905
	<b>Total Property, Investment &amp; Facilities Management</b>	<b>18,419</b>	<b>1</b>	<b>18,420</b>
CDAI2	Law & Governance			
	Gross Expenditure	8,511	1	8,512
	Gross Income	-1,518	-1	-1,519
	<b>Total Law &amp; Governance</b>	<b>6,993</b>	<b>0</b>	<b>6,993</b>
CDAI3	Community Safety			
	Gross Expenditure	27,598	345	27,943
	Gross Income	-2,852	-346	-3,198
	<b>Total Community Safety</b>	<b>24,746</b>	<b>-1</b>	<b>24,745</b>
CDAI4	Management Costs			
	Gross Expenditure	130	0	130
	Gross Income	0	0	0
	<b>Total Management Costs</b>	<b>130</b>	<b>0</b>	<b>130</b>
	Expenditure Total	62,795	115	62,910
	Income Total	-12,507	-115	-12,622
	<b>Total Commercial Development, Assets &amp; Investment Net Budget</b>	<b>50,288</b>	<b>0</b>	<b>50,288</b>

**Business Management Report  
Position to the end of July 2021**

**CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:**

Directorate (CD = Cross Directorate)	Month of Cabinet meeting	Month of Directorate MMR	Narration	Budget Book Line	Service Area	Permanent / Temporary	Expenditure + increase / - decrease £000	Income - increase / + decrease £000
CD	Sep	Jul	Financial Transparency Grant 2021/22	CEF1-3	Learning & School Improvement	T	9	0
				VSMMSGT	Strategic Measures	T	0	-9
			COVID Pressures Agreed as at end of June 2021	CEF1-2	SEND Service	T	63	0
				CEF1-4	Access to Learning	T	15	0
				CEF1-5	Learner Engagement	T	38	0
				CEF2-2	Social Care	T	63	0
				SCS2	Commissioning	T	240	0
				SCC1-3	Provider & Support Services	T	0	18
				COM2-2	Community Operations	T	269	0
				COD5	Culture & Customer Experience	T	3	0
				COD1	Corporate Services	T	53	0
				CDAI4	CDAI Management Costs	T	203	0
VSMMSGT	Strategic Measures	T	-965	0				
<b>Grand Total</b>							<b>-10</b>	<b>10</b>



**Business Management Report**  
**Position to the end of July 2021**

**NEW VIREMENTS THAT HAVE BEEN ACTIONED FOR CABINET TO NOTE**

Directorate (CD = Cross Directorate)	Month of Cabinet Meeting	Month of Directorate MMR	Narration	Budget Book Line	Service Area	Permanent / Temporary	Expenditure + increase / - decrease £000	Income - increase / + decrease £000	
CD	Sep	Jun	Allocation of funding for training	CEF5-1	Management & Admin	T	-11	0	
				COD3	Communications, Strategy & Insight	T	11	0	
			Remove CEF non-grant recharges.	CEF3-1	Corporate Parenting	P	-420	0	
				CEF4-4	Schools Support Service Recharges	P	133	-133	
				CEF5-3	Joint Commissioning Recharge	P	-488	133	
				SCS2	Commissioning	P	0	775	
CS	Sep	Jun	Transfer to fund Licences	CEF2-1	Management & Central Costs	P	12	0	
				CEF5-1	Management & Admin	P	-12	0	
			Realign school grants cost centres	CEF4-1	Delegated Budgets	P	3,770	-3,770	
				Transfer of Budget to align with spend.	CEF2-1	Management & Central Costs	P	-4	0
			Resource Bases Recoupment: Adjust for expected recoupment in 2021-22	CEF2-2	Social Care	P	195	0	
				CEF5-2	Premature Retirement Compensation	P	-191	0	
		CEF1-2		SEND Service	P	93	-93		
		Jul	Transfer budget from YPSA - Young Persons supported Accommodation re 2 x FTE EET workers to the service delivering the work to match spend.	CEF1-3	Learning & School Improvement	T	-10	0	
				Ringfenced School Improvement Grant - July to August 2021	P	10	0		
					CEF2-2	Social Care	T	-10	0
					P	10	0		
			Reducing Parental Conflict Development Grant	CEF3-1	Corporate Parenting	T	19	0	
				P	-19	0			
			CEF1-3	Learning & School Improvement	T	90	-90		
			CEF2-1	Management & Central Costs	T	28	-28		
CEF2-2	Social Care		T	774	-774				
ATV Adopt Thames Valley budget tidy up	CEFATV	Adoption Thames Valley	P	3	-3				
EP	Sep	Jun	Comet & BSOG Budget tidy	COM2-2	Community Operations	P	-436	436	
				AS	Sep	Jun	Payment & System Team moved to different cost centre & Income Cost Centre tidy up	SCS1-3	Provider & Support Services
SCS1-9	Adult Social Care Staffing & Infrastructure	P	69	0					
PH	Sep	Jun	PH Budgets 21-22	PH1 & 2	Public Health Functions	P	504	0	
				PH4	Grant Income	P	-64	-440	
		Jul	additional funding for drug treatment, crime and harm reduction activity and dom abuse	PH1 & 2	Public Health Functions	T	416	-416	
				PH4	Grant Income	T	1,141	-1,141	
			Adult weight management grant	PH1 & 2	Public Health Functions	T	180	-180	

**Business Management Report**  
**Position to the end of July 2021**

**NEW VIREMENTS THAT HAVE BEEN ACTIONED FOR CABINET TO NOTE**

Directorate (CD = Cross Directorate)	Month of Cabinet Meeting	Month of Directorate MMR	Narration	Budget Book Line	Service Area	Permanent / Temporary	Expenditure + increase / - decrease £000	Income - increase / + decrease £000
CODR	Sep	Jul	Capita contract costs	COD4	ICT & Digital	P	60	0
				COD6	Finance	P	-60	0
Grand Total							5,441	-5,441

**Business Management & Monitoring Report - July 2021**  
**Cabinet - September 2021**  
**Earmarked Reserves**

	2021/22			Commentary
	Balance at 1 April 2021	Movement	Balance at 31 March 2022	
	£m	£m	£m	
Schools' Reserves	17.3	0.0	17.3	In accordance with the Education Reform Act 1988, the scheme of Local Management of Schools provides for the carry forward of individual schools surpluses and deficits. These reserves are committed to be spent on schools. Other School Reserves cover a number of miscellaneous education activities, including amounts loaned to individual schools against school reserves, and School Partnership Accounts which are operated in respect of inter-school activities, primarily relating
Vehicle and Equipment Reserve	2.1	-0.9	1.2	This reserve is to fund future replacements of vehicles and equipment.
Grants and Contributions Reserve	22.9	-2.3	20.6	This reserve has been set up to hold unspent grants and contributions committed to be spent in future years. This includes the Dedicated Schools Grant and Public Health Grant
Government Initiatives	2.1	-0.3	1.8	This reserve is used to hold underspends on budgets funded by unringfenced grants held that relate to specific agreed outcomes or the implementation of Government initiatives.

**Business Management & Monitoring Report - July 2021**  
**Cabinet - September 2021**  
**Earmarked Reserves**

	2021/22			Commentary
	Balance at 1 April 2021	Movement	Balance at 31 March 2022	
	£m	£m	£m	
Trading Accounts	0.5	-0.3	0.2	This reserve holds funds relating to traded activities to help manage investment.
Council Elections	0.8	0.2	1.0	This will be used to fund future elections. In years where no County Elections take place any underspend on the Council Elections budget will be transferred to this reserve.
Partnership Reserves	3.0	0.0	3.0	This relates to Growth Deal funding.
On Street Car Parking	3.1	0.0	3.1	This surplus has arisen under the operation of the Road Traffic Regulation Act 1984 (section 55). The purposes for which these monies can be used are defined by statute.
Transformation Reserve	1.1	3.0	4.1	This reserve is needed to fund the implementation costs of the Council's Transformation programme.
Demographic Risk Reserve	6.0	3.0	9.0	In light of the significant pressures relating to High Needs DSG and other budgets with demographic volatility. This reserve will help to manage demographic risk.

**Business Management & Monitoring Report - July 2021**  
**Cabinet - September 2021**  
**Earmarked Reserves**

	2021/22			Commentary
	Balance at 1 April 2021	Movement	Balance at 31 March 2022	
	£m	£m	£m	
Youth Provision Reserve	0.7	-0.7	0.0	£1.0m allocated over 2019/20 and 2020/21 to provide seed funding for locality based youth provision
Budget Prioritisation Reserve	14.5	-2.3	12.2	This reserve is being used to support the implementation of the Council's priorities and the Medium Term Financial Plan.
Insurance Reserve	12.5		12.5	This reserve covers the County Council for insurance claims that, based on the previous experience of the County Council, are likely to be received, as well as a number of insurance related issues.
Business Rates Reserve	1.0	1.5	2.5	This reserve is to smooth the volatility of Business Rates income.
Capital Reserves	47.1	1.1	48.2	This reserve has been established for the purpose of financing capital expenditure in future years.
Investment Pump Priming Reserve	2.0		2.0	
Council Tax Collection Fund Reserve	6.0		6.0	
Redundancy Reserve	1.8	1.0	2.8	

**Business Management & Monitoring Report - July 2021**  
**Cabinet - September 2021**  
**Earmarked Reserves**

	2021/22		
	Balance at 1 April 2021	Movement	Balance at 31 March 2022
	£m	£m	£m
Covid-19 Reserve	14.2	9.2	23.4
<b>Total Reserves</b>	<b>158.7</b>	<b>12.2</b>	<b>170.9</b>

Commentary


**Business Management Report  
Government Grants 2021/22**

Ringfenced	Directorate	Issued by	Esimate 2021/22	In year Adjustments / New Allocations reported previously reported	In year Adjustments/ New Allocations reported this time	Latest Allocation
			£000	£000	£000	£000
	<b>Children's Services</b>					
	<b>Dedicated School Grants</b>					
R	Dedicated Schools Grant (DSG) - Schools Block	DfE	123,115	0	0	123,115
R	Dedicated Schools Grant (DSG) - Central Block	DfE	4,616	0	0	4,616
R	Dedicated Schools Grant (DSG) - Early Years Block	DfE	39,277	0	0	39,277
R	Dedicated Schools Grant (DSG) - High Needs Block	DfE	65,530	0	0	65,530
	<b>Subtotal DSG Grants</b>		<b>232,538</b>	<b>0</b>	<b>0</b>	<b>232,538</b>
	<b>School Grants</b>					
R	Pupil Premium	DfE	6,871	0	0	6,871
R	Education Funding Agency - Sixth Form Funding and Threshold	DfE	224	0	0	224
R	PE and Sport Grant	DfE	2,265	0	0	2,265
R	Universal Infant Free School Meals	DfE	3,973	0	0	3,973
R	Teacher's Pay Grant	DfE	0	0	98	98
R	Teacher's Pension Grant	DfE	0	0	278	278
R	Coronavirus (COVID-19) Workforce Fund	DfE	0	0	3	3
R	Coronavirus (COVID-19) Catch Up Premium	DfE	0	0	2,329	2,329
R	Coronavirus (COVID-19) National Testing Programme	DfE	0	0	142	142
R	Coronavirus (COVID-19) Free School Meals Additional Costs	DfE	0	0	66	66
	<b>Subtotal School Grants</b>		<b>13,333</b>	<b>0</b>	<b>2,916</b>	<b>16,249</b>

**Business Management Report  
Government Grants 2021/22**

Ringfenced	Directorate	Issued by	Esimate 2021/22	In year Adjustments / New Allocations reported previously reported	In year Adjustments/ New Allocations reported this time	Latest Allocation
			£000	£000	£000	£000
	<b>Other Children's Services Grants</b>					
R	School Improvement Monitoring & Brokering Grant	DfE		0	90	90
R	Youth Justice Board	YJB	548	0	0	548
R	Asylum (USAC and Post 18)	HO	1,844	0	0	1,844
R	Role of the Virtual School Head	DfE	0	0	0	0
R	Extended Personal Adviser Duty Grant	DfE	103	0	0	103
R	Staying Put Implementation Grant	DfE	271	0	0	271
R	Remand Framework	YJB	77	0	0	77
R	Reducing Parental Conflict Workforce Development Grant	DWP		0	28	28
R	Holiday Activities and Food Programme	DfE	0	0	636	636
	<b>Subtotal Other Children's Services Grants</b>		<b>2,843</b>	<b>0</b>	<b>754</b>	<b>3,597</b>
	<b>TOTAL CHILDREN'S SERVICES</b>		<b>248,714</b>	<b>0</b>	<b>3,670</b>	<b>252,384</b>
	<b>Adult Services</b>					
R	Improved Better Care Fund	DHSC	10,391	0	0	10,391
R	Infection Control Grant 3	DHSC		4,123	0	4,123
R	Infection Control Grant 4	DHSC			3,081	3,081
R	Community Discharge Fund	DHSC	0			0
	<b>TOTAL ADULT SERVICES</b>		<b>10,391</b>	<b>4,123</b>	<b>3,081</b>	<b>17,595</b>



**Business Management Report  
Government Grants 2021/22**

Ringfenced	Directorate	Issued by	Esimate 2021/22	In year Adjustments / New Allocations reported previously reported	In year Adjustments/ New Allocations reported this time	Latest Allocation
			£000	£000	£000	£000
	<b>Public Health</b>					
R	Public Health Grant	DHSC	31,240	429	0	31,669
R	Adult Weight Management	DHSC		180	0	180
R	Drug Treatment, Crime and Harm Reduction Grant	DHSC		400	16	416
R	Domestic Abuse	MHCLG		1,141	0	1,141
R	Community Testing	DHSC		1,045	-352	693
	<b>TOTAL PUBLIC HEALTH</b>		<b>31,240</b>	<b>3,195</b>	<b>-336</b>	<b>34,099</b>
	<b>Environment &amp; Place</b>					
R	Bus Service Operators Grant	DfT	795	0	0	795
R	Natural England	DEFRA	227	0	0	227
	<b>TOTAL ENVIRONMENT &amp; PLACE</b>		<b>1,022</b>	<b>0</b>	<b>0</b>	<b>1,022</b>
	<b>Customers, Organisational Development &amp; Resources</b>					
R	Music Service	AC	837	0	0	837
R	MaaS:CAV	Innovate UK	313	0	0	313
R	OmniCAV	Innovate UK	1	0	0	1
R	Park & Charge	Innovate UK	206	0	0	206
R	Virgin Park & Charge	Innovate UK	7	0	0	7
R	Data Driven Safety Tool	Innovate UK	91	0	0	91
R	Quantum Gravimeter	Innovate UK	69	0	0	69
R	Resilient CAV	Innovate UK	25	0	0	25
R	Heart Park Project	DFT	90	0	0	90

**Business Management Report  
Government Grants 2021/22**

Ringfenced	Directorate	Issued by	Estimate 2021/22 £000	In year Adjustments / New Allocations reported previously reported £000	In year Adjustments/ New Allocations reported this time £000	Latest Allocation £000
R	GTC DfT Congestion Tool	DFT	59	0	0	59
R	CAVL4R	DFT	11	0	0	11
	<b>TOTAL CUSTOMERS, ORGANISATIONAL DEVELOPMENT&amp; RESOURCES</b>		<b>1,709</b>	<b>0</b>	<b>0</b>	<b>1,709</b>
	<b>Commercial Development , Aseets &amp; Investment</b>					
R	Fire Fighter's Pension Fund Grant	MHCLG	1,361	0	0	1,361
R	Fire Service Covid-19 Contingency Grant	MHCLG		47	0	47
R	Fire Fighter's New Dimensons Grant	MHCLG	40	0	0	40
	<b>TOTAL COMMERCIAL DEVELOPMENT, ASSETS &amp; INVESTMENT</b>		<b>1,401</b>	<b>47</b>	<b>0</b>	<b>1,448</b>
	<b>Strategic Measures</b>					
U	Lead Local Flood Authority	DEFRA	45	-45		0
U	Extended Rights to Free Travel	DfE	278			278
U	Fire Revenue Grant	MHCLG	213			213
U	Troubled Families - Service Transformation Grant	MHCLG	685			685
U	Troubled Families Attachment Fees - Phase 2	MHCLG	0			0
U	Troubled Families Payment by Result	MHCLG	0			0
U	New Homes Bonus	MHCLG	3,589			3,589
U	Local Reform & Community Voices Grant	DfE	515			515

**Business Management Report**  
**Government Grants 2021/22**

Ringfenced	Directorate	Issued by	Esimate 2021/22	In year Adjustments / New Allocations reported previously reported	In year Adjustments/ New Allocations reported this time	Latest Allocation
			£000	£000	£000	£000
U	Independent Living Fund	DfE	3,454			3,454
U	School Improvement and Brokering Grant	DfE	548		-90	458
U	Social Care Support Grant	MHCLG	12,031			12,031
U	COVID-19	MHCLG	11,896			11,896
U	New Social Care Grant	MHCLG	572			572
U	Local Council Tax Support Grant	MHCLG	4,925			4,925
U	Key Stage 2 Moderation and Key Stage 1 Phonics Grant	DfE				0
U	Wellbeing for Education Return Grant	DfE				0
R	Contain Outbreak Management Fund	DHSC		3,070		3,070
R	Support for Clinically Extremely Vulnerable	DHSC				0
R	Sales, Fees and Charges Compensation	MCLG				0
R	Practical Support for those Self-Isolating	DHSC		124		124
R	Covid Local Support Scheme (formerly Winter Support Grant)	MHCLG		1,608		1,608
U	Support for Care Leavers at Risk of Rough Sleeping Grant	DfE		95		95
U	Financial Transparency Grant	DfE			9	9
U	Section 31 Grant for Business Rate Compensation	MHCLG	21,908			21,908
U	Business Rates Top-Up	MHCLG	40,546			40,546
	<b>Subtotal Strategic Measures</b>		<b>101,205</b>	<b>4,852</b>	<b>-81</b>	<b>105,976</b>

**Business Management Report  
Government Grants 2021/22**

Ringfenced	Directorate	Issued by	Estimate 2021/22 £000	In year Adjustments / New Allocations reported previously reported £000	In year Adjustments/ New Allocations reported this time £000	Latest Allocation £000
	<b>Grants held on behalf of Local Enterprise Partnership</b>					
R	Oxford Innovation Business Support	BEIS	205			205
R	European Regional Development Fund		900			900
R	DCLG (Local Enterprise Partnership Funding)	MHCLG	500			500
	<b>Subtotal Grants held on behalf of Local Enterprise Partnership</b>		<b>1,605</b>	<b>0</b>	<b>0</b>	<b>1,605</b>
	<b>TOTAL STRATEGIC MEASURES</b>		<b>102,810</b>	<b>4,852</b>	<b>-81</b>	<b>107,581</b>
	<b>Total All Grants</b>		<b>397,287</b>	<b>12,217</b>	<b>6,334</b>	<b>415,838</b>

## Revised Charges 2021/22

## Customers, Organisational Development &amp; Resources - Music Service

Service Area	Charge	Unit	Current Charge £	Proposed Charge £	Change %	Proposed date effective from	Discretionary or Statutory	VAT Class	Notes ref changes	
Music Service	Charges to Schools	Curriculum (per hour)	65.00	65.00	0%	01/09/2021	Discretionary	EX		
		First Access (60 or 45 minutes)	1,550.00	1,470.00	-5%	01/09/2021	Discretionary	EX	Pro-rata	
		Play On (1 hour or 45 min)	1,850.00	1,680.00	-9%	01/09/2021	Discretionary	EX	Pro-rata	
		Play On (30 minutes)	930.00			01/09/2021	Discretionary	EX	Options now not available - 60 mins/45 min above only	
		Play On (40 minutes)	1,230.00			01/09/2021	Discretionary	EX	Options now not available - 60 mins/45 min above only	
		Summer fun	118.00	Various		01/09/2021	Discretionary	EX	No longer Fixed price event - now costed on a case by case basis recovering full service cost.	
		Transport Zone 1	100.00	Various		01/09/2021	Discretionary	EX	No longer Fixed price event - now costed on a case by case basis recovering full service cost.	
		Transport Zone 2	85.00	Various		01/09/2021	Discretionary	EX	No longer Fixed price event - now costed on a case by case basis recovering full service cost.	
		Transport Zone 3	70.00	Various		01/09/2021	Discretionary	EX	No longer Fixed price event - now costed on a case by case basis recovering full service cost.	
		Transport Zone 4	45.00	Various		01/09/2021	Discretionary	EX	No longer Fixed price event - now costed on a case by case basis recovering full service cost.	
		workshops	13.00	Various		01/09/2021	Discretionary	EX	No longer Fixed price event - now costed on a case by case basis recovering full service cost.	
		Ensembles	Choir Primary	45.00			01/09/2021	Discretionary	EX	No longer offered
			CMS Pass	159.00			01/09/2021	Discretionary	EX	No longer offered
	County Level Ensemble 1 hrs groups of 10 (individual price £4.80)		50.00	48.00	-4%	01/09/2021	Discretionary	EX		
	County Level Ensemble 1.5 hrs groups of 10 (individual price £7.20)		60.00	72.00	20%	01/09/2021	Discretionary	EX		
	County Level Ensemble 2 hrs Groups of 10 (individual price £9.60)		87.00	96.00	10%	01/09/2021	Discretionary	EX		
	Full Membership / 2.5hr ensemble Group of 10 (individual price £12)		105.00	120.00	14%	01/09/2021	Discretionary	Ex		
	OCMS Full Membership / 3.5hr ensemble group 15 (Individual price £11)		76.00	165.00	117%	01/09/2021	Discretionary	Ex	Total price now based on 15 per group, individual price increase 18%	
	Secondary Choir Activity	55.00			01/09/2021	Discretionary	EX	No longer offered		
	Single ensemble - OCMS lessons	55.00			01/09/2021	Discretionary	EX	No longer Fixed price event - now costed on a case by case basis recovering full service cost.		

## Revised Charges 2021/22

## Customers, Organisational Development &amp; Resources - Music Service

Service Area	Charge	Unit	Current Charge £	Proposed Charge £	Change %	Proposed date effective from	Discretionary or Statutory	VAT Class	Notes ref changes
	Group Tuition	Group of 2 (20 minutes)	10.20	10.20	0%	01/09/2021	Discretionary	EX	Pro-rata in multiples of 20 minutes only
		Group of 2 (30 minutes)	15.00			01/09/2021	Discretionary	EX	Consumed above
		Group of 3 or more (variables of 20 minutes)	7.20	6.20	-14%	01/09/2021	Discretionary	EX	
		Adult Group of 10 (Individual price £11.80)	118.00	118.00	0%	01/09/2021			
	Hire	Hire of Instruments (All other instruments on offer)	48.00	50.00	4%	01/09/2021	Discretionary	EX	
		Hire of Instruments (Violin, Viola and Guitars only)	27.00	30.00	11%	01/09/2021	Discretionary	EX	
		Instrument Purchase Charge	75.00	75.00	0%	01/09/2021	Discretionary	SR	
		Oxfordshire County Youth orchestra	799.00	Various		01/09/2021	Discretionary	EX	No longer Fixed price event - now costed on a case by case basis recovering full service cost.
		Oxfordshire schools orchestra	575.00	Various		01/09/2021	Discretionary	EX	No longer Fixed price event - now costed on a case by case basis recovering full service cost.
		Oxfordshire Schools Symphony Orchestra	875.00	Various		01/09/2021	Discretionary	EX	No longer Fixed price event - now costed on a case by case basis recovering full service cost.
		Oxfordshire Youth Music Theatre	500.00	Various		01/09/2021	Discretionary	EX	No longer Fixed price event - now costed on a case by case basis recovering full service cost.
	Individual Tuition	Individual 40 minutes	39.00	36.40	-7%	01/09/2021	Discretionary	EX	
		Individual 20 minutes - Multiples of 20 minutes only	19.20	18.20	-5%	01/09/2021	Discretionary	EX	Pro-rata in multiples of 20 minutes only - see 40/60 mins price
		Individual 30 Minutes	29.00			01/09/2021	Discretionary	EX	Only providing multiples of 20 minutes
		Individual 45 minutes	44.00			01/09/2021	Discretionary	EX	Only providing multiples of 20 minutes
		Individual 60 minutes	59.00	54.60	-7%	01/09/2021	Discretionary	EX	
	Late cancellation Charge	Late Cancellation fee	45.00	-	-100%	01/09/2021	Discretionary	EX	Removal of late cancellation penalty as not cost effective to administer
	Extra late cancellation Charge	Very late cancellation fee	55.00	-	-100%	01/09/2021	Discretionary	EX	Removal of late cancellation penalty as not cost effective to administer
	Other Charges	Key stage 1 festival	4.00	Various		01/09/2021	Discretionary	EX	No longer Fixed price event - now costed on a case by case basis recovering full service cost.
		launchpad band	13.00	Various		01/09/2021	Discretionary	EX	No longer Fixed price event - now costed on a case by case basis recovering full service cost.
		Primary Pop	4.00	Various		01/09/2021	Discretionary	EX	No longer Fixed price event - now costed on a case by case basis recovering full service cost.
		spotlight talent	4.00	Various		01/09/2021	Discretionary	EX	No longer Fixed price event - now costed on a case by case basis recovering full service cost.
	Own teacher accompanist	Accompanist own teacher	30.00	Various		01/09/2021	Discretionary	EX	No longer Fixed price event - now costed on a case by case basis recovering full service cost.
	Not own teacher accompanist	Accompanist Oxfordshire County Music Service teacher	45.00	Various		01/09/2021	Discretionary	EX	No longer Fixed price event - now costed on a case by case basis recovering full service cost.